



Trusted Systems and Networks and Anti-Tamper in the Adaptive Acquisition Policy Framework

Randy Woods
Director, Systems Security Engineering and Anti-Tamper
Office of the Secretary of Defense for Research and Engineering

National Defense Industrial Association Systems & Mission Engineering Conference December 6-8, 2021



Briefing Overview

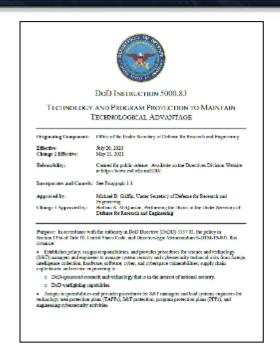


- DoD Instruction (DoDI) 5000.83 Role in the Adaptive Acquisition Framework
 - Hardware Assurance / Software Assurance
 - Supply Chain Risk Management (SCRM)
 - Anti-Tamper (AT)
- Adaptive Acquisition Framework (AAF)
 - Designates "Functional Areas" such as cyber and program protection to provide high level responsibilities and procedures supporting the DoD Directive (DoDD) 5000.01
- Trusted Systems and Networks (TSN) and Information and Communications Technology (ICT) Responsibilities in DoDI 5200.44
- Anti-Tamper and Exportability Responsibilities and the Establishment of the Anti-Tamper Executive Agent (ATEA) in DoDD 5200.47E
- Relationship between Program Protection and Anti-Tamper

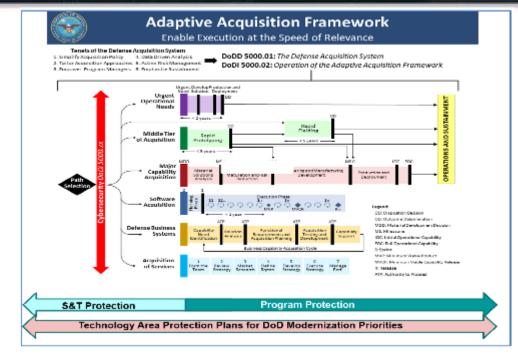


Program Protection and Anti-Tamper in the Adaptive Acquisition Framework





DoDI 5000.83 establishes policy, assigns
 responsibilities, and provides procedures for <u>science</u>
 <u>and technology (S&T) managers and engineers to</u>
 <u>manage system security and cybersecurity technical</u>
 <u>risks</u> from: foreign intelligence collection; hardware,
 software, cyber, and cyberspace vulnerabilities; supply
 chain exploitation; and reverse engineering.



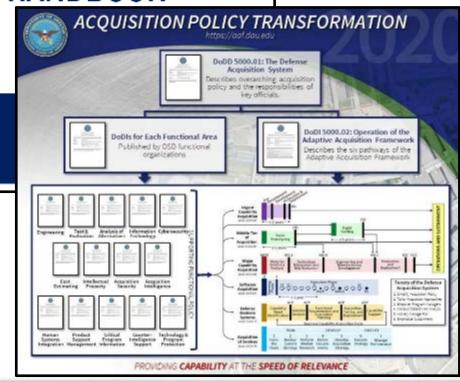
- DoDI 5000.83 tailors program protection activities for selected Acquisition Pathways and Science and Technology:
 - DoDI 5000.85: Major Defense Programs
 - DoDI 5000.81: Urgent Capabilities
 - DoDI 5000.80: Middle Tier
 - DoDI 5000.87: Software



Adaptive Acquisition Framework







- DoDD 5000.01 "The Defense Acquisition System" instantiates 25 overarching policy statements supporting the National Defense Strategy (NDS)
- DoDI 5000.02 "Operation of the Adaptive Acquisition Framework" assigns responsibilities for employing the AAF to:
 - OUSD and DoD component heads
 - Specific program management responsibilities and authorities:
 - Milestone Decision Authority (MDA)
 - Program Executive Officer (PEO)
 - Program Manager (PM)
 - Procedures for utilizing the AAF Pathways

"MULTIPLE PATHWAYS FOR TAILORED SOLUTIONS"

https://www.dau.edu/aaf/



DoD Directive 5000.01 "The Defense Acquisition System"





DOD DIRECTIVE 5000.01

THE DEFENSE ACQUISITION SYSTEM

riginating Component: Office of the Under Secretary of Defense for Acquisition and Statutemen

September 9, 202

eleasabilitys

Cleaned for public release. Available on the Directions Division Website at https://www.csd.whs.mil/DD/.

https://www.csd.whs.mariDD/.

Reiouses and Cancels:

DoD Directive \$900.01, "The Defense Acquisition System," May 12, 2003 David L. Nesquist, Deputy Secretary of Defense

Appeared by:

all apprication program

Purpose: Under the authority vested in the Secretary of Defense by Sections 115 and 153 of Title 10, United States Code (U.S.C.), this issuance establishes policy and assigns responsibilities for managing

d. Develop and Deliver Secure Capabilities.

Security, cybersecurity, and protection of critical technologies at all phases of acquisition are the foundation for uncompromised delivery and sustainment of warfighting capability. Acquisition managers, in coordination with security and counterintelligence (CI) professionals, will implement initiatives and processes for the identification, integration and continual evaluation of security and CI requirements throughout the life cycle of a system, service, or critical technology.

q. Deploy Interoperable Systems.

Joint concepts, standardization, and integrated architectures will be used to the maximum extent possible to characterize the exchange of data, information, materiel, and services to and from systems, units, and platforms to assure all systems effectively and securely interoperate with other U.S. forces and coalition partner systems.

t. Plan for Coalition Partners.

To enable allies and partners to enhance U.S. military capability, collaboration opportunities, potential partnerships, and international acquisition and exportability features and limitations will be considered in the early design and development phase of acquisition programs.

These three policy statements anchor program protection and anti-tamper into the Defense Acquisition System in support of the National Defense Strategy



DoD Instruction 5000.83 Responsibilities: System Security Engineering and Anti-Tamper



USD(R&E) – Establish and maintain S&T and program protection policy, guidance, education and training to manage technical risk

1. Anti-Tamper/Exportability Features

- 2. Hardware and Software Assurance
- 3. Supply Chain Risk Management
- 4. System Assurance
- 5. Engineering Secure Cyber Resilient Systems

5200.47E

5200.44



DoDI 5000.83

Technology and Program
Protection (T&PP) to Maintain
Technology Advantage
OPR: USD(R&E)/STPE/RS

Direction to S&T Managers and Engineers

Chairman Joint Chief of Staff (CJCS) – SCRM, Export Control and AT Requirements to achieve T&PP

- Included in Capability Requirement in Joint Capabilities Integration Development System (JCIDS)
- 2. Addressed during Capability Development
- The Defense Acquisition System (DAS) to inform programs and sustainment risk decisions
- 2. When developing and implanting international acquisition and exportability
- 3. In DAU education and training

USD(A&S) - Include Technology Area Protection Plans and Program Protection Planning in:



DoD Instruction 5200.44 (Oct. 2018 Version) Protection of Mission Critical Functions to Achieve Trusted Systems and Networks





Department of Defense INSTRUCTION

NUMBER 5200.44

November 5, 2012

Incorporating Change 3, October 15, 2018

DoD CIO/USD(R&E)

SUBJECT: Protection of Mission Critical Functions to Achieve Trusted Systems and Network (TSN)

References: See Enclosure 1

- PURPOSE. This Instruction, in accordance with the authorities in DoD Directive (DoDD) 5134.01 (Reference (a)) and DoDD 5144.02 (Reference (b)):
- a. Establishes policy and assigns responsibilities to minimize the risk that DoD's warfighting mission capability will be impaired due to vulnerabilities in system design or subotage or subversion of a system's mission critical functions or critical components, as defined in this Instruction, by foreign intelligence, terrorists, or other hostile elements.
- b. Implements the DoD's TSN strategy, described in the Report on Trusted Defense Systems (Reference (c)) as the Strategy for Systems Assurance and Trustworthiness, through Program Protection and cybersecurity implementation to provide uncompromised weapons and information systems. The TSN strategy integrates robust systems engineering, supply chain risk management (SCRM), security, counterintaligence, intelligence, cybersecurity, hardware and software assurance, and information systems security engineering disciplines to manage risks to system interrity and trust.
- c. Incorporates and cancels Directive-Type Memorandum 09-016 (Reference (d)).
- d. Directs actions in accordance with the SCRM implementation strategy of National Security Presidential Directive 54/fromeland Security Presidential Directive 23 (Reference (e)), section 806 of Public Law 111-348 (Reference (f)), DoDD 5000.01 (Reference (gi)), DoDD 5000.01 (Reference (gi)), Committee on National Security Systems Directive No. 905 (Reference (gi)), and National Institute for Science and Technology Special Publication 800-161 (Reference (gi)).
- 2. APPLICABILITY. This Instruction applies to:
- a. OSD, the Military Departments, the Office of the Chairman of the Joint Chiefs of Staff (CJCS) and the Joint Staff, the Combatant Commands, the Office of the Inspector General of the

- Implements the DoD's TSN Strategy
- Manage risk of mission critical function and component compromise throughout lifecycle of key systems by utilizing:
 - Criticality Analysis (based on mission's criticality) as the systems engineering process for risk identification
 - Countermeasures: SCRM, software assurance, hardware assurance, and secure design procedures
 - Intelligence and counterintelligence analysis to inform program management
 - Codify trusted supplier requirement for DoD-unique application-specific integrated circuits (ASICs)
- Document planning and accomplishments in program protection and cybersecurity activities

Resilient Systems has close partnership with Office of DoD Chief Information Officer (CIO) and is currently working to update DoDI 5200.44



Trusted Systems and Networks Approach to Technology and Program Protection



DoDI 5200.44 – Protection of Mission Critical Functions to Achieve Trusted Systems and Networks

National Security Systems (NSS) as defined by Section 3552 U.S.C 44

Applicable Systems

Process

lission Functional

DoDI 8510.01: Risk Management Framework (RMF) high impact for Confidentiality/Integrity/Availability (C/I/A)

Other DoD systems that the DoD Component Acquisition Executive (CAE) or Chief Information Officer (CIO) determines are critical

Manage Risk Threat Assessment
(TA)

Vulnerability
Assessment
(VA)

Identification of
Potential Protection
Measures

Options

Criticality Analysis (CA)

Mission Criticality (System/Functions)
Level IV
Level III
Level II
Level II
Level II
Level III
Level III
Level II
Level III
Level II
Level III
Level II
Level III
Level II
Level III
Level III
Level III
Level II
Level III
Level III
Level II
Level III
Level II
Level II
Level II
Level II
Level III
L

Conduct Criticality Analysis

Conduct Threat/ Vulnerability Analysis

Identify/Assign Risks and Mitigations

Track Residual Risks and Protection Measures

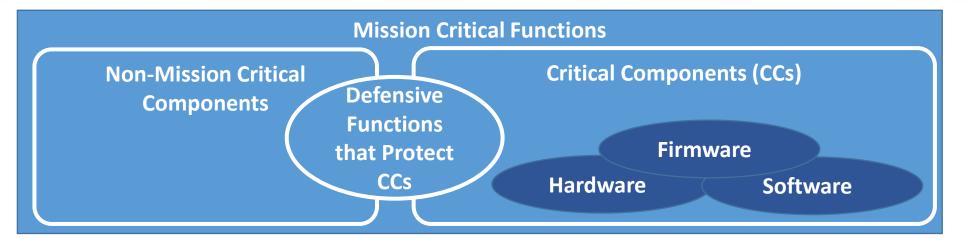
Technology and program protection activities occur throughout the lifecycle of the system

TSN Strategy



DoD Instruction 5200.44 Mission Critical Functions and Components





Mission Critical Functions (MCFs):

- Any function, the compromise of which would degrade the system effectiveness in achieving the core mission for which it was designed (Source: DoDI 5200.44)

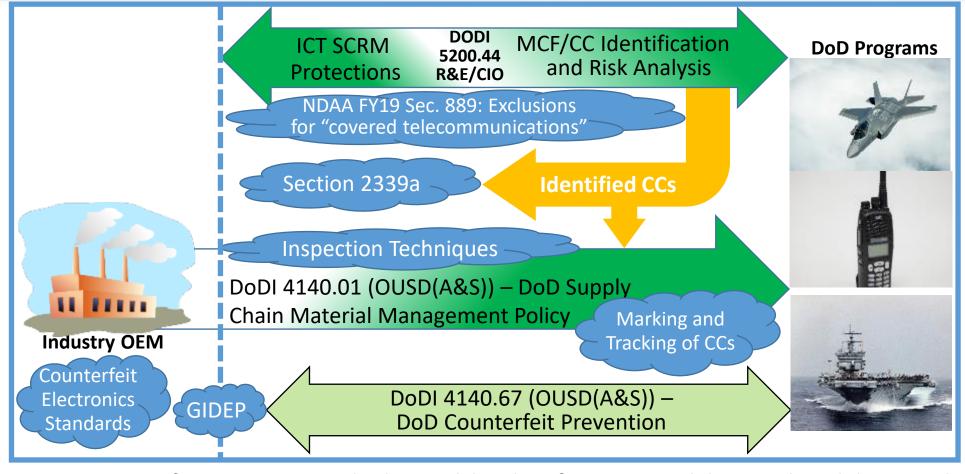
• Critical Components (CCs):

A component which is or contains information and communications technology (ICT) including hardware, software, and firmware, whether custom, commercial, or otherwise developed and delivers or protects mission critical functionality of a system or which, because of the system's design, may introduce vulnerability to the mission critical functions of an applicable system (Source: DoDI 5200.44, 4140.01, and 4140.67)



Criticality Analysis and Supply Chain Risk Management (SCRM) in Policy



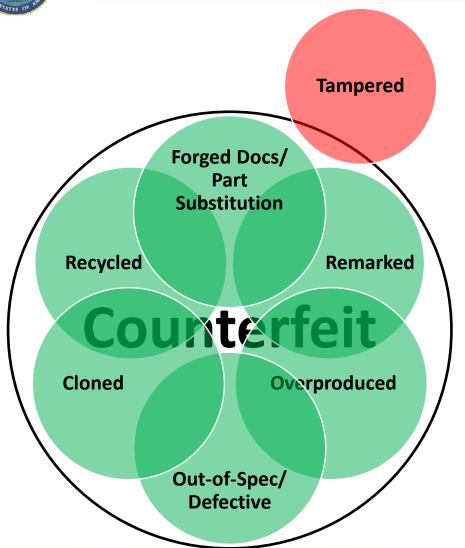


SCRM: A systematic process for <u>managing supply chain risk</u> by identifying susceptibilities, vulnerabilities, and threats <u>throughout the supply chain</u> and developing mitigation strategies to combat those threats whether presented by the supplier, the supplied product and its subcomponents, or the supply chain (Source: DoDI 5200.44)



DoD Instruction 5200.44 Counterfeit and Tampered Devices





• Counterfeit electronic part:

- An unlawful or unauthorized reproduction (cloned/overproduced), substitution (part substitution), or alteration that has been knowingly mismarked, misidentified, or otherwise misrepresented to be an authentic, unmodified electronic part from the original manufacturer (forged docs), or a source with the express written authority of the original manufacturer or current design activity, including an authorized aftermarket manufacturer. Unlawful or unauthorized substitution includes used electronic parts represented as new (recycled/remarked), or the false identification of grade, serial number, lot number, date code, or performance characteristics (out-of-spec/defective).
- DFARS 252.246-7007 or SAE AS6171 definition are not designated for the detection of tampered devices.
- DoDI 5200.44 SCRM Practices are tailored to <u>identify and exclude</u> potential suppliers who present an unacceptably high risk to procurement for DoD.



DoD Instruction 5000.83 Procedures: Activities to Mitigate Adversary Threats to Technology and Programs



Foreign Military Sales



Section 3.3.c.(6) Identification and
Protection of the
warfighters' technical
advantage









Section 3.3.c.(6).a – Apply Horizontal Protection Guidance (HPG) to determine requirements for designing and implementing exportability features when outside U.S. control

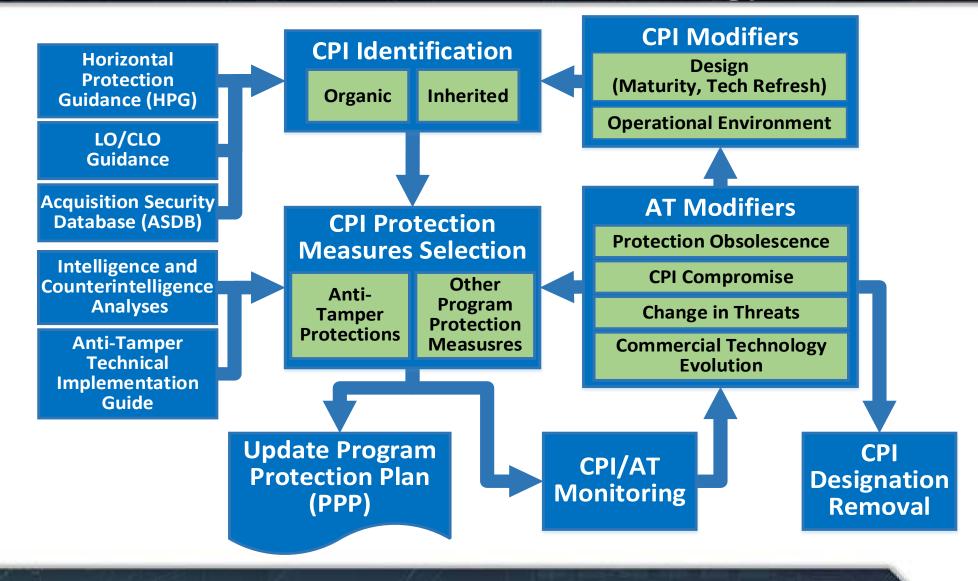


Section 3.3.c.(6).b – Coordinate with applicable DoD component's Office of Primary Responsibility (OPR) for DoD AT to mitigate reverse engineering opportunities.



Critical Program Information (CPI) Identification Methodology





DoD Instruction 5000.85 "Major Capability Acquisition" Relationship to Foreign Military Sales and Anti-Tamper





DOD INSTRUCTION 5000.85

MAJOR CAPABILITY ACQUISITION

Originating Component: Office of the Under Secretary of Defense for Acquisition and Sustainm

Effective: August 6, 21

telemability: Cleared for public release. Available on the Directives Division Websi

Incorporates and Cancels:

ctions 1, 4, and 6, and Enclosures 1, 2, 6, and 8 of DoDI 5000.02T, peration of the Defense Acquisition System," January 7, 2015, as

reved by: Eller

Ellen M. Lord, Under Secretary of Defense for Acquisition and Sustainment

Purpose: In accordance with DeD Derective (DeDD) 9135.02, this issuance enablishes pelicy and purchase procedures the signific description of the programs (action) and programs (action) assigned defense acquisition programs (MDAPs); the programs categorized as a capacition orderpry (ACATI); major syveras, usually selegacied as ACATI is assembled information systems (ASI) and (ACATI); and (ACATI) are consistent of the programs (ACATI); and (ACATI) are consistent of the program (ACATI); and (ACATI) are consistent of the program (ACATI); and (ACATI) and (ACATI) are consistent of the program (ACATI); and (ACATI) are consistent of the program (ACATI) are consistent of the program (ACATI) and (ACATI); and (ACATI) are consistent of the program (ACATI)

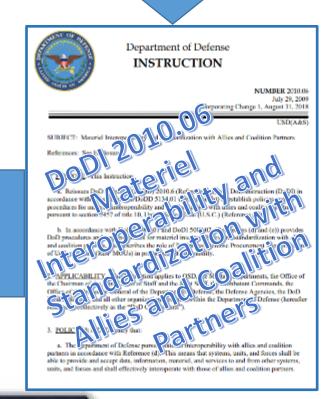
(3) Pursue cooperative opportunities and international involvement throughout the acquisition lifecycle to enhance international cooperation and improve interoperability in accordance with DoDI 2010.06.

Responsibilities:

- 3. DIRECTOR, DEFENSE SECURITY COOPERATION AGENCY (DSCA)
 - a. Serve as the focal point for all requests and as the approval authority for foreign military sales (FMS).
- 5. SECRETARIES OF THE MILITARY DEPARTMENTS AND DIRECTORS OF THE DEFENSE AGENCIES
 - b. Ensure that weapon system design takes into account potential future transfers to allied nations, <u>incorporates</u> <u>needed anti-tamper features</u>, and accommodates modifications that make export possible and affordable.

Procedures:

- c. During the production and deployment phase of systems acquisition through
 - (2) FMS of military systems or equipment and support involving the use of FMS procedures and commercial licenses to transfer to a foreign nation, under DoD Manual 5105.38-M, the ability to produce U.S. defense articles developed and fielded by the Department of Defense. Anti-tamper measures during the acquisition process need to be considered to provide allies with U.S. origin defense articles developed and fielded by the Department of Defense.

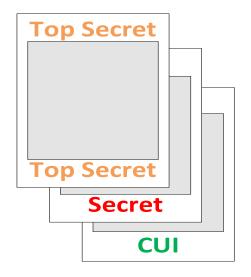




Concepts for Technology Advantage Elements (TAE)

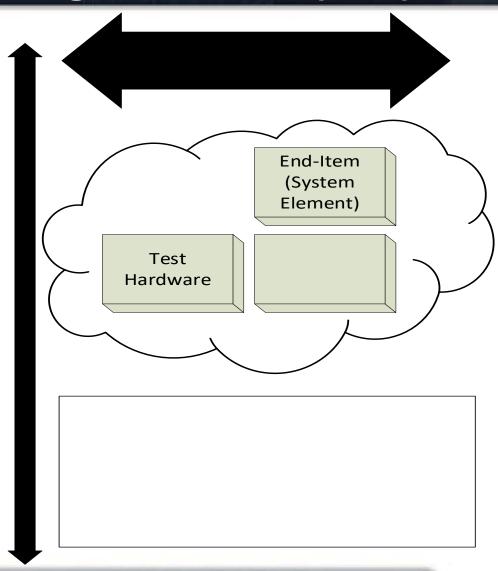


Technology Under US Control







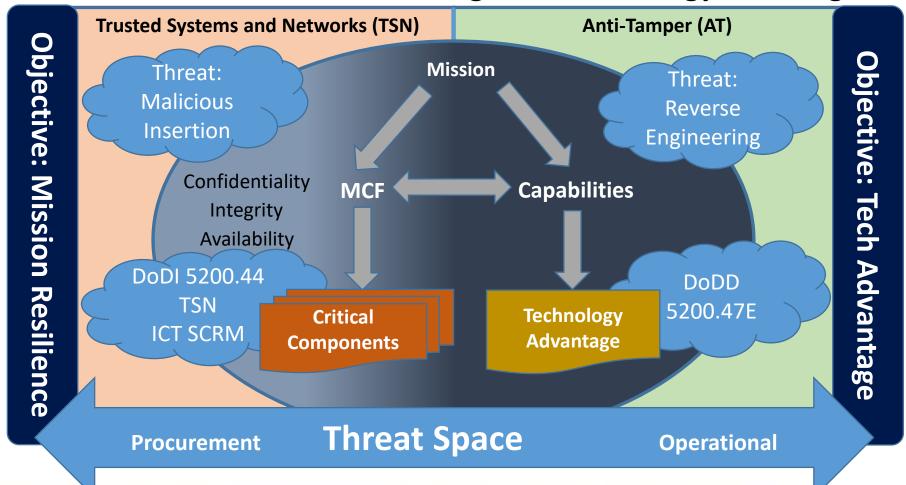




TSN and AT Summary



TSN and AT support the AAF across the program lifecycle to secure and maintain the warfighters' technology advantage





Questions



