



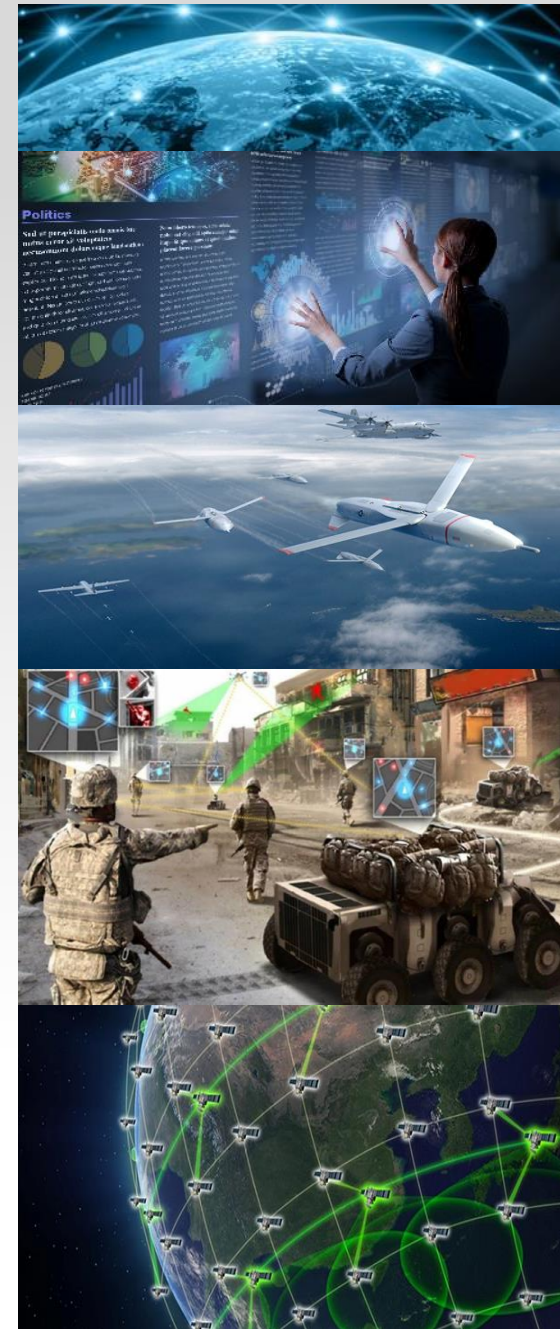
Digital Engineering Implementation across the Department of Defense

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Digital Engineering Transformation

CURRENT STATE

FUTURE STATE

People

Workforce and culture entrenched in traditional practices

Digitally skilled workforce implementing Digital Engineering practices

Process

Static paper-based, manual processes and workflows

Model-based methods and processes to automate, reuse, and auto-generate digital artifacts

Technology

Stove-piped tools, technologies, infrastructure that are not state of the art

Innovation and collaboration through a shared Digital Ecosystem

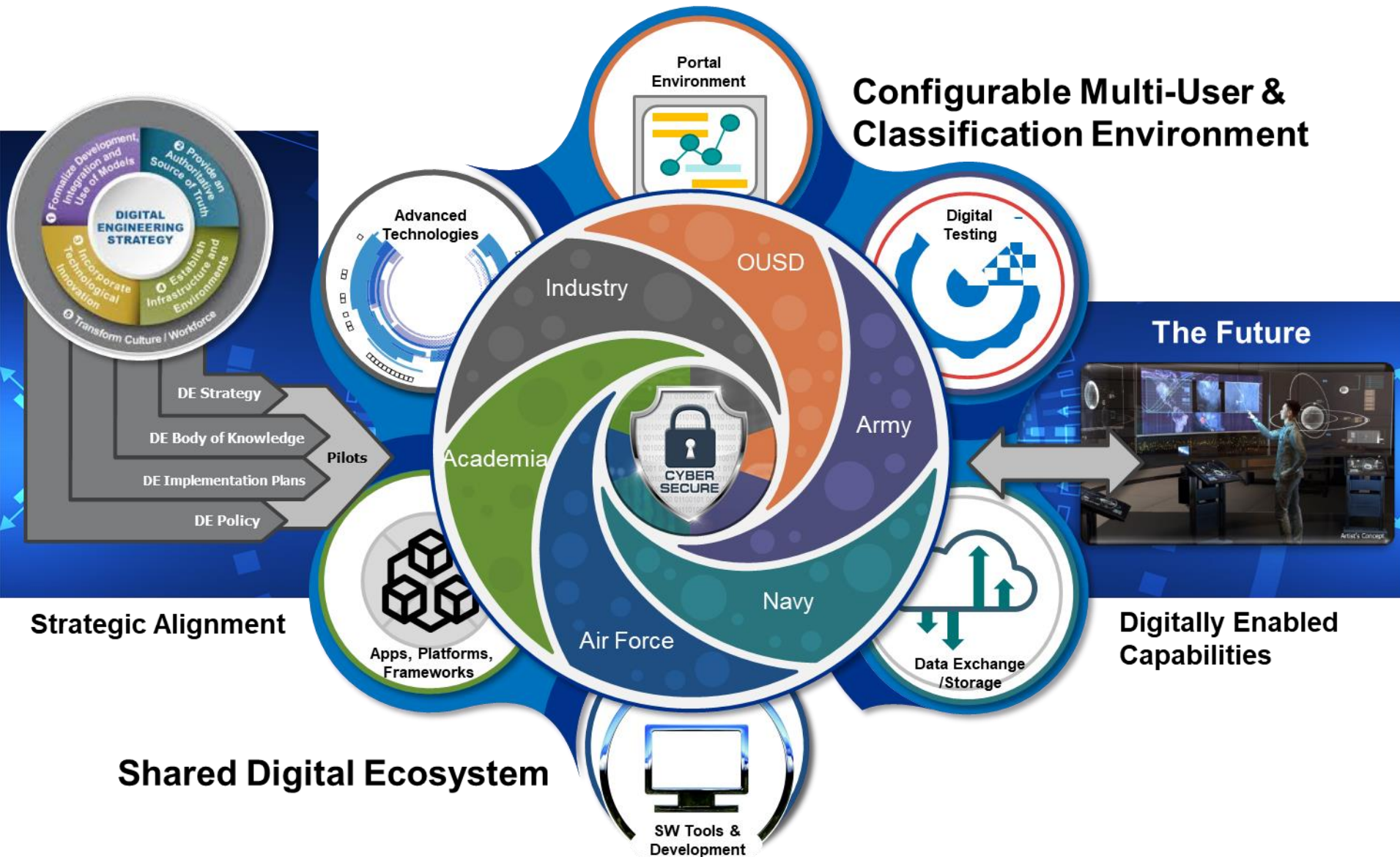
Data

Siloed and scattered across stove-piped systems and organizations in various forms

Authoritative sources of data and models used as a continuum across the lifecycle



Digital Engineering Core Capabilities



Digital Engineering Strategy Overview

Digital Engineering Strategy

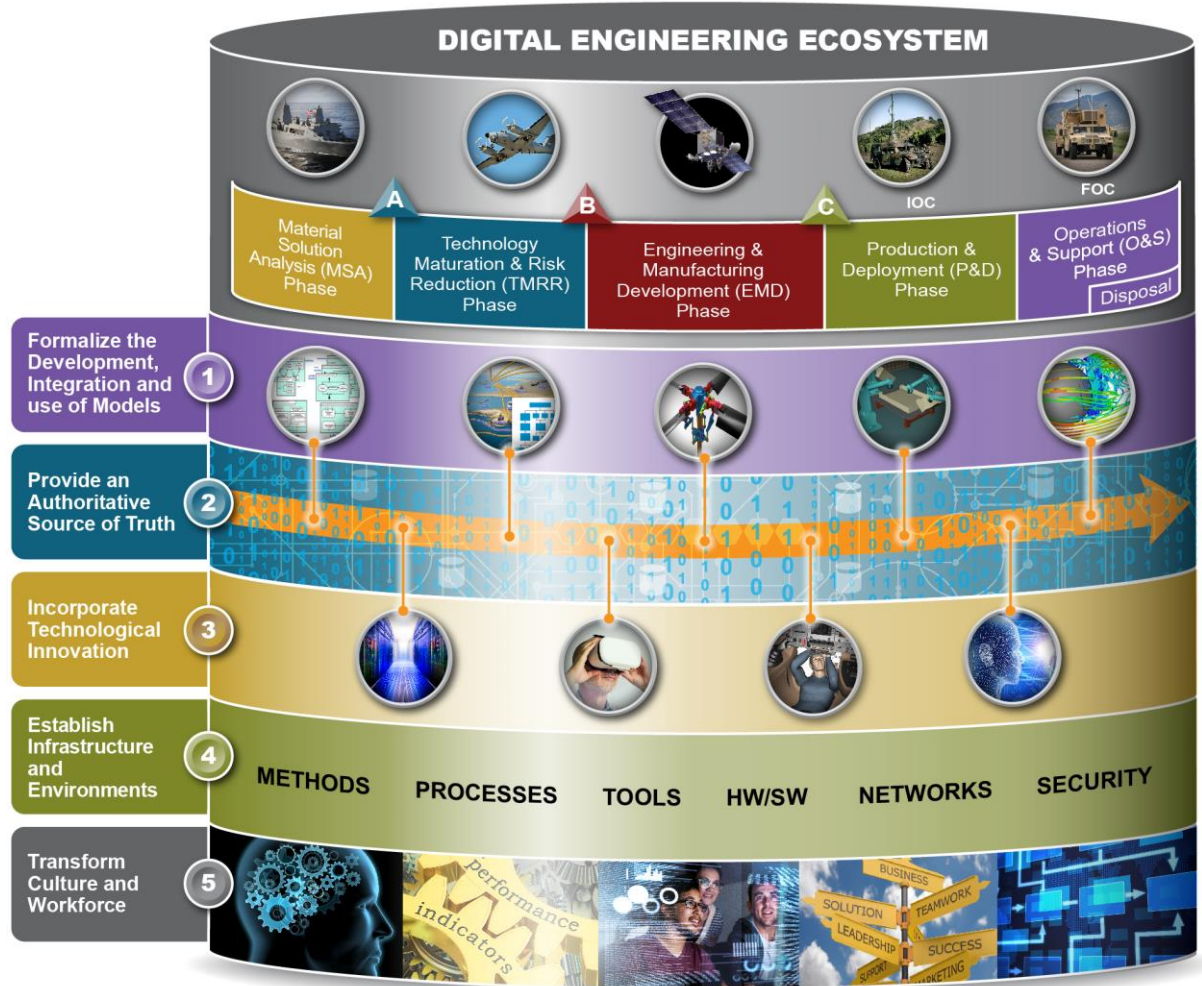
- Modernizes how we design, operate, and sustain capabilities to outpace our adversaries
- Released June 2018

Objective

- Sets the vision across 5 goals
- Guides the planning, development, and implementation

Expected Impact

- Reforms the Department's business practices for greater performance and agility

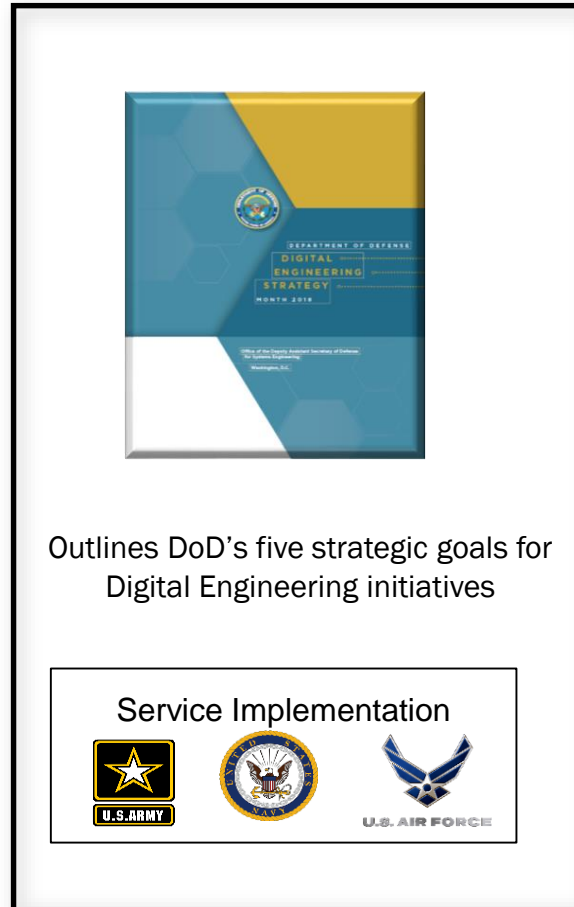


Digital Engineering Implementation

Collaborators/Partnerships



Strategy & Service Plans



Activities

- Collaboration
 - Digital Engineering Working Group
 - Systems Engineering Research Center
 - NDIA M&S Subcommittee
 - INCOSE Digital Engineering Information Exchange Working Group
- Policy (In Process)
 - DoD 5000.02 Enclosure 3
 - DoDI Instruction
- DoD Digital Ecosystem
- DoD Digital Engineering Body of Knowledge (DEBoK)

Implementing Digital Engineering Across the Services



Digital Engineering Collaborations



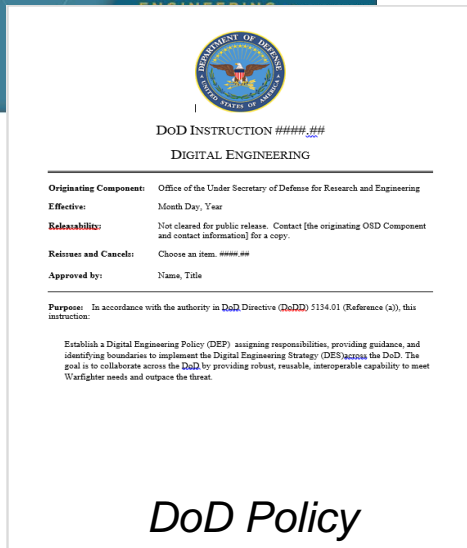
- **Digital Engineering Working Group**
 - Interagency, DoD Services/Agencies, industry, and academic collaboration
 - Addresses challenges, shares best practices, and facilitates tiger teams to develop strategy, implementation, policies, and guidance
- **Systems Engineering Research Center**
 - Sponsors research on metrics, curation, and tool innovation
- **NDIA M&S Subcommittee**
 - Shapes initiatives to drive digital engineering transformation
- **INCOSE Digital Engineering Information Exchange Working Group**
 - Provides leadership to transform digital information exchange

Expand collaborations to evolve digital engineering transformation across R&E, Services, and Agencies



Digital Engineering Policy

DoD DES



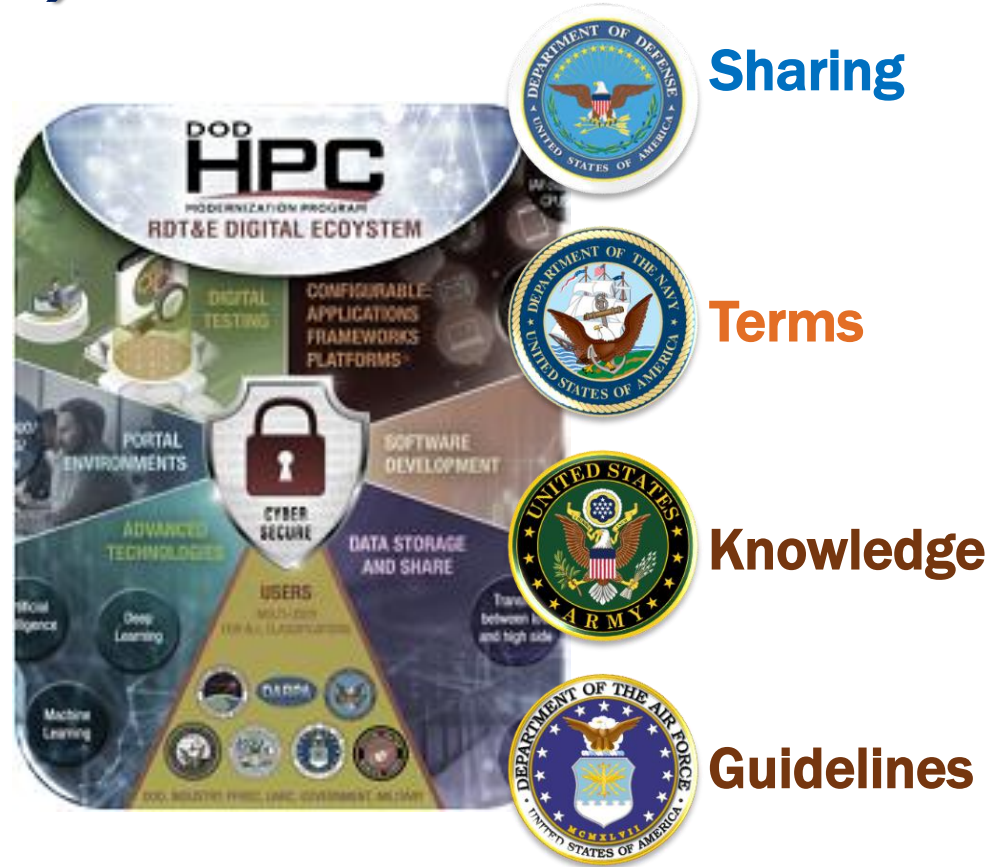
- 1 Drive implementation of DES
- 2 Leadership Commitment
- 3 Engages Workforce
- 4 Requires Resource Allocation
- 5 Measures Results

Instructs the DoD Enterprise to conduct a comprehensive transformation to embrace digital engineering



Digital Engineering Body of Knowledge (DEBoK) Vision

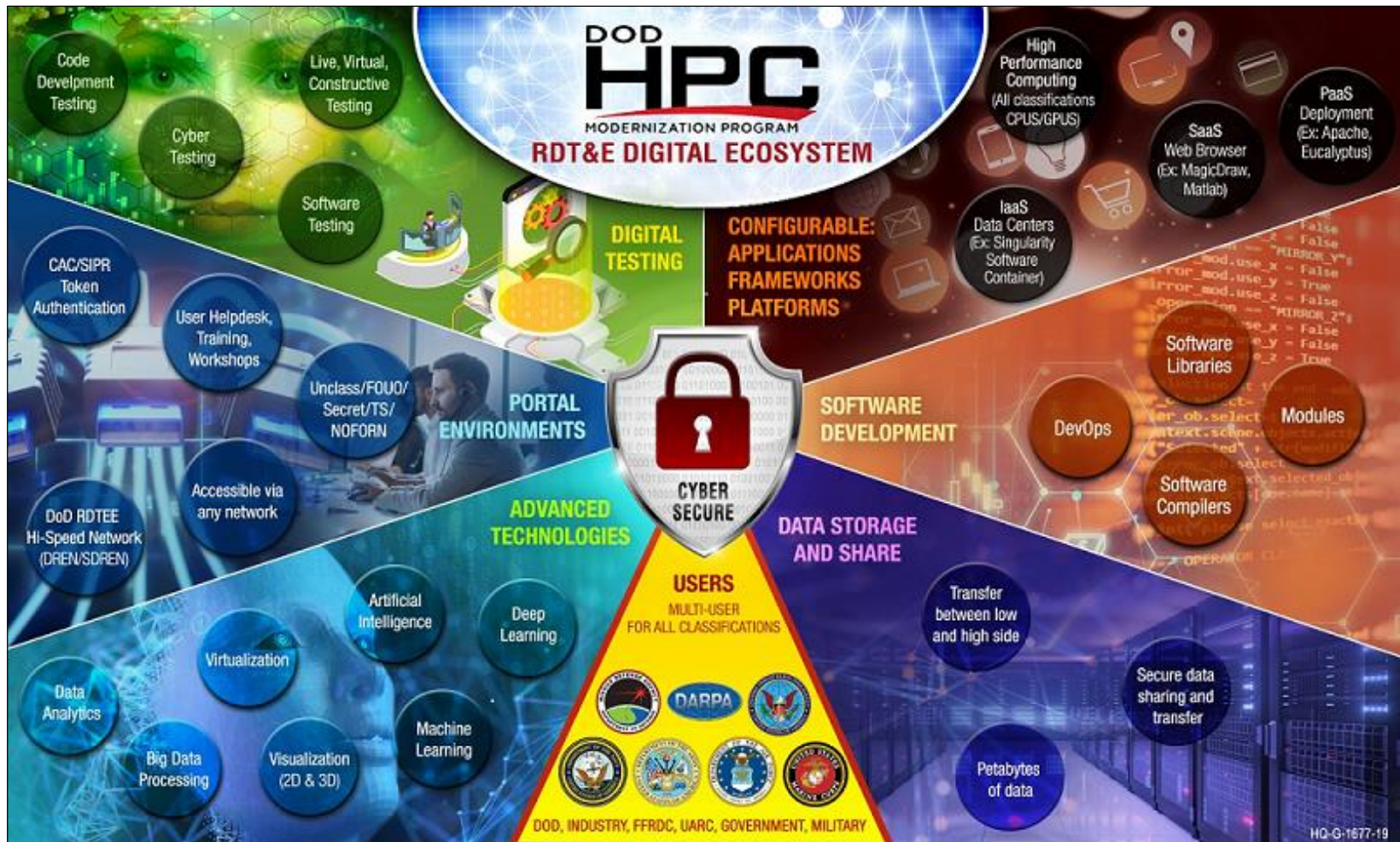
- Accessible in shared Digital Ecosystem
- Standard terms
- Knowledge sources/ references
- Guidelines/best practices
- Flexibility to tailor



Leveraging Digital Engineering Approaches from Services to Implement across the DoD Community



DoD Digital Ecosystem Vision





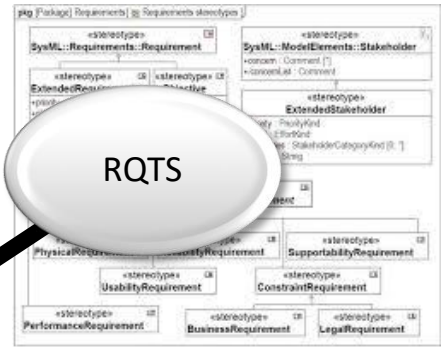
Using the Digital Ecosystem

- Storage
- Tools
- Compute

WORKFLOW

ACCESS

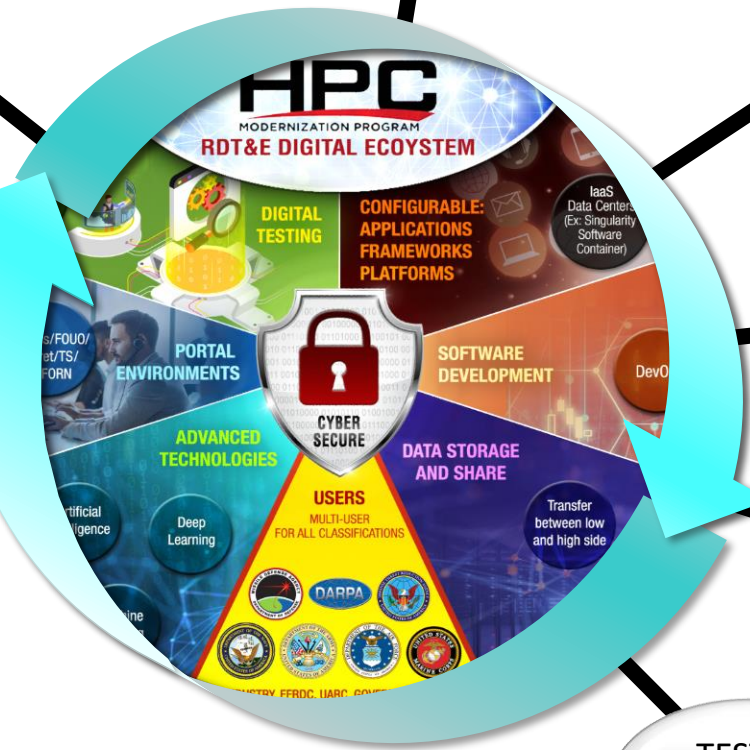
- DoD
- Classification
- Accessible to stakeholders



RQTS

INNOVATE

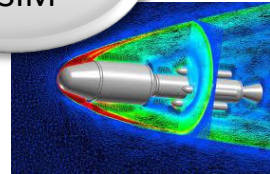
- Data Mining
- Machine Learning
- GPGPUs Available



DESIGN & ANALYSIS

- Tools
- Software Development

MODEL & SIM



TEST & EVAL

- Data Collect
- ASoT Available





Summary/Next Steps

- **Driving Digital Engineering transformation across DoD**
- **Proposing a Digital Engineering Center of Excellence**
 - Builds and enables a community of collaborators
 - Instantiates the tenets of the policy to drive implementation
 - Establishes a body of knowledge to guide implementation
 - Establishes a shared digital ecosystem
 - Executes pilots, measures, and improves results



For Additional Information

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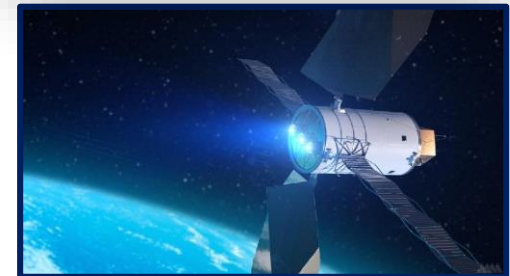
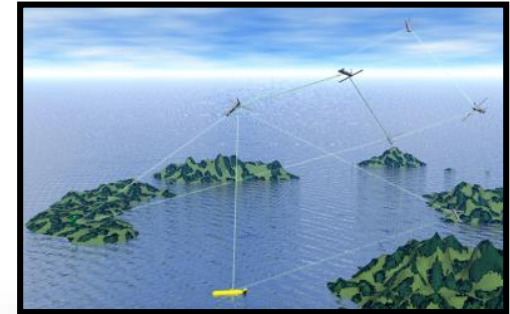
USD(R&E) Mission

■ Ensure Technological Superiority for the U.S. Military

- Set the technical direction for the Department of Defense (DoD)
- Champion and pursue new capabilities, concepts, and prototyping activities throughout the DoD research and development enterprise

■ Bolster Modernization

- Pilot new acquisition pathways and concepts of operation
- Accelerate capabilities to the Warfighter



“Our mission is to ensure that we, if necessary, reestablish and then maintain our technical advantage.”

– Under Secretary Griffin, April 2018



Modernization Priorities

***“We cannot expect success fighting tomorrow’s conflicts with yesterday’s weapons or equipment.”
– National Defense Strategy***

- Hypersonics
- Fully Networked Command, Control, and Communication
- Directed Energy
- Cyber
- Space
- Quantum Science
- Machine Learning / Artificial Intelligence
- Microelectronics
- Autonomy
- Biotechnology

For each modernization priority, a Portfolio Manager (Assistant Director) is responsible for establishing the DoD-wide, mission-focused strategy and execution plan